



Proven Results

Segment Overview¹



32%
FCF Growth
CAGR²



~0.6x
Net Debt-to-
EBITDA³



13.8%
ROIC⁴



12%
Dividend Paid
CAGR⁵

Water Systems
\$963.6M (55%)



Distribution
\$497.6M (28%)



Fueling Systems
\$289.1M (17%)



Global Market Opportunity⁶

On a daily basis, the world uses:
~3 Trillion gallons of freshwater
~1 Billion gallons of fuel

To meet this demand:
**Franklin produces ~20,000 pumps,
motors, drives, and controls daily**

Strategic Vision



Continue to drive organic growth



Maintain differentiators and
operational efficiencies



Identify opportunities for
inorganic growth

**Corporate strategy aligned with ESG principles
and a focus on increasing transparency**



Investor Contact:

Jeffery Taylor | Vice President, Chief Financial Officer
Jeffery.Taylor@fele.com

¹FY2021 Revenue

²FY2017 – FY2021 (5-year CAGR)

³At 12/31/21

⁴2021; Based on after-tax calculation

⁵1993 - 2021; Based on pre-tax calculation

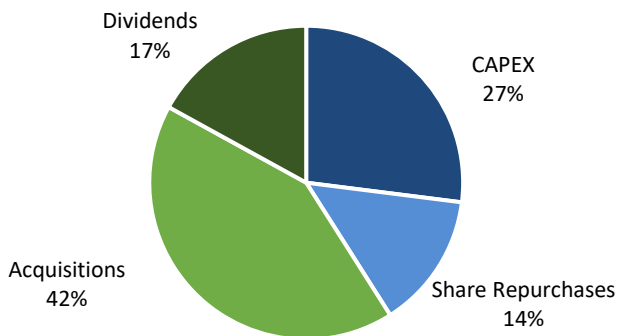
⁶2021 Sustainability report, p.27

Financial Highlights & Growth Path



Capital Allocation⁷

FCF Deployment



2021 Highlights

Revenue	\$1,662	Net Revenue CAGR FY2017-2021	10%
EPS ⁸	\$3.26	EPS CAGR ⁸ FY2017-2021	14%
ROIC	13.8%		

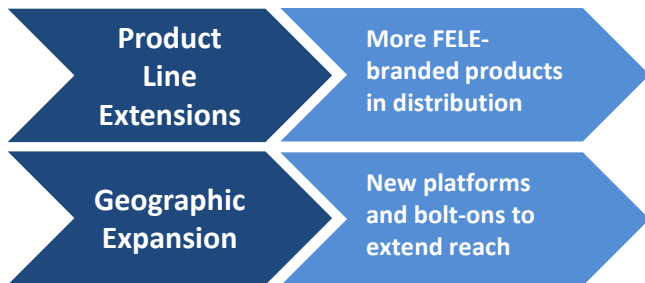
Snapshot¹⁰

- Ticker: FELE (NASDAQ) ▪ Volume: 208K¹⁰
- Market Cap: \$3.3B⁹

M&A Engine

Key Priorities

Outcomes



Criteria

- Demonstrated ability to grow and drive incremental operating margins
- Focus on risk adjusted IRR and EPS accretion
- Historic cash flow multiples of 6 to 8 times

Corporate Stewardship



Promote a culture of continuous health and safety training



Measure ESG impact & drive improvement



Ensuring proper practices and ethics throughout our business and relationships



Executive-led ESG committee focused on sustainability



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⁷2007-2021 FCF Deployment

⁸Before Restructuring

⁹FactSet as of 5/2/2022

¹⁰FactSet 3-Month Average Daily Volume as of 5/2/2022